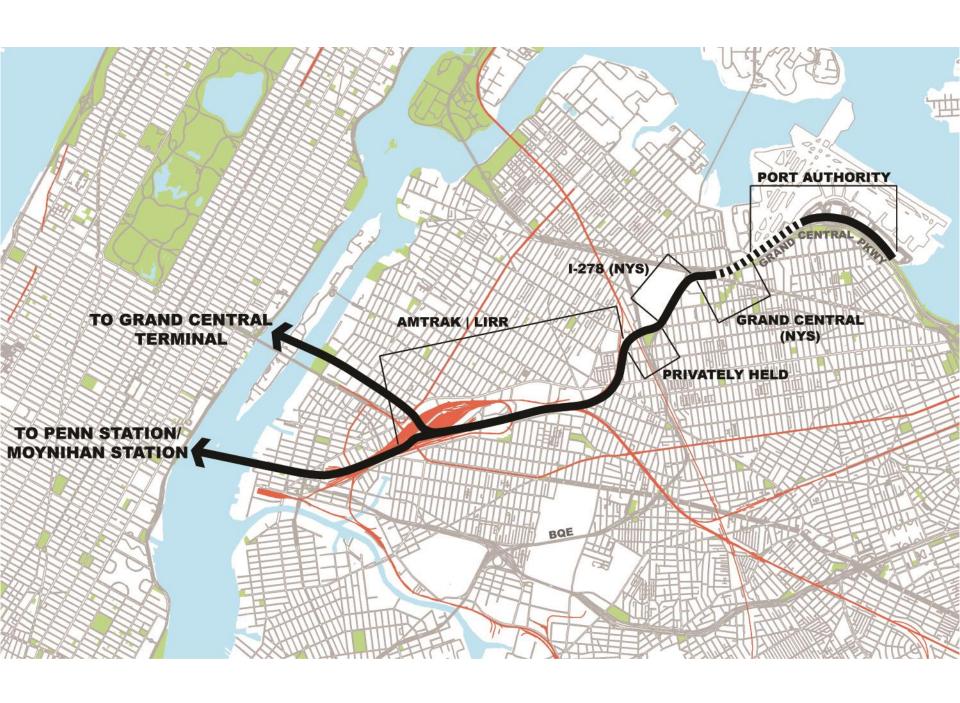
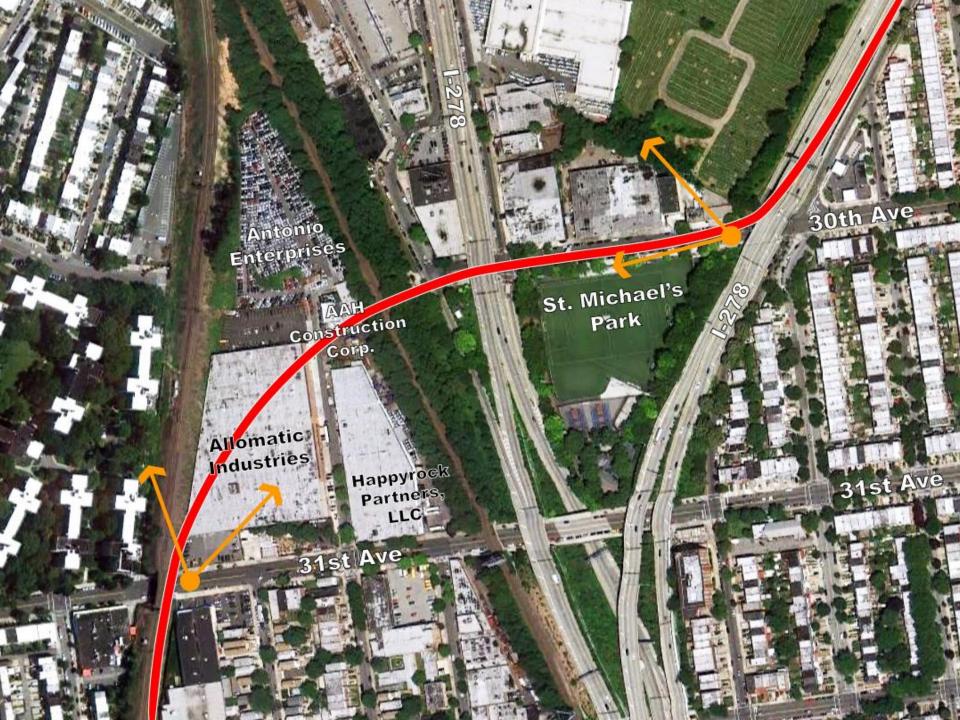
LAGUARDIAEXPRESS

Rail connection between LGA and Grand Central Terminal | Penn Station

concept

- 15 minutes
- One seat ride
- Off the shelf equipment
- Fully compatible
- Existing ROWs
- No residential acquisition
- Minimal commercial acquisition





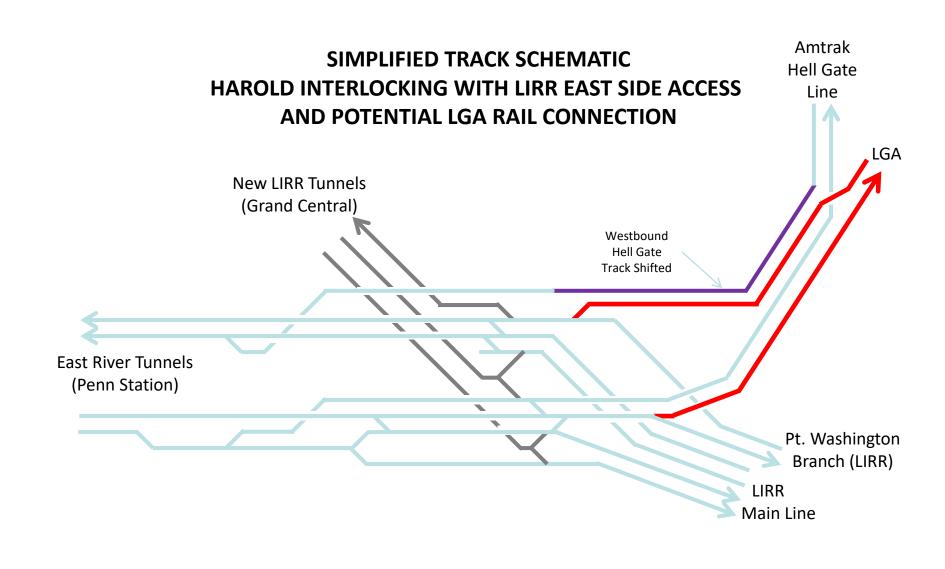




no fatal flaws

- Off the shelf technology
- Minimizes Sunnyside Yards & Harold Interlocking disruption
- Existing ROWs
- Station and tunnel capacity
- Vertical and horizontal alignments







captial

Summary Financial Information

(\$ millions)

	Construction			
Duration	5-7 years			
Length	2.4 - 3.4 m	niles		
Stations	2			
Revenue Vehicles	22			
Frequency				
Build for:	10 minutes	S	36 vehicles	
Planned Operations:	15 minutes	s	22 vehicles	
	15 Minute Headways			
Construction	\$ 520.0)	
ROW, Land, Existing	\$ 55.0			
Vehicles (new)	\$ 85.0			
Soft Costs	\$ 175.0)	
Contingency	\$	550.0)	
Interest	\$	-		
Total Capital Cost	\$	1,385.0) i	

operations

Summary Financial Information

(\$ millions)

	Construction	Start-Up	Operations			
				Low		High
Annual Riders				3,212,000		5,402,000
Average Fare			\$	11.11	\$	18.23
Passenger Revenue			\$	35.70	\$	98.50
Ancillary Revenue				tbd		tbd
Operating Costs			\$	(33.10)	\$	(33.10)
Gross Margin			\$	2.60	\$	65.40
SG&A	tbd	tbd		tbd		tbd
EBITDA						

benefits

- LGA & NYC competitiveness
- Travel time
- Reliability
- Surface congestion
- Emissions
- Federally funded construction employment
- System integration
- No public operating burden